



# 9th International Conference on **MANAGING PAVEMENT ASSETS (ICMPA9)**

## Taking the Namibian Road Management System to the next level

Author: Sophia Belete-Tekie  
RMS Divisional Manager,  
Roads Authority of Namibia  
tekies@ra.org.na



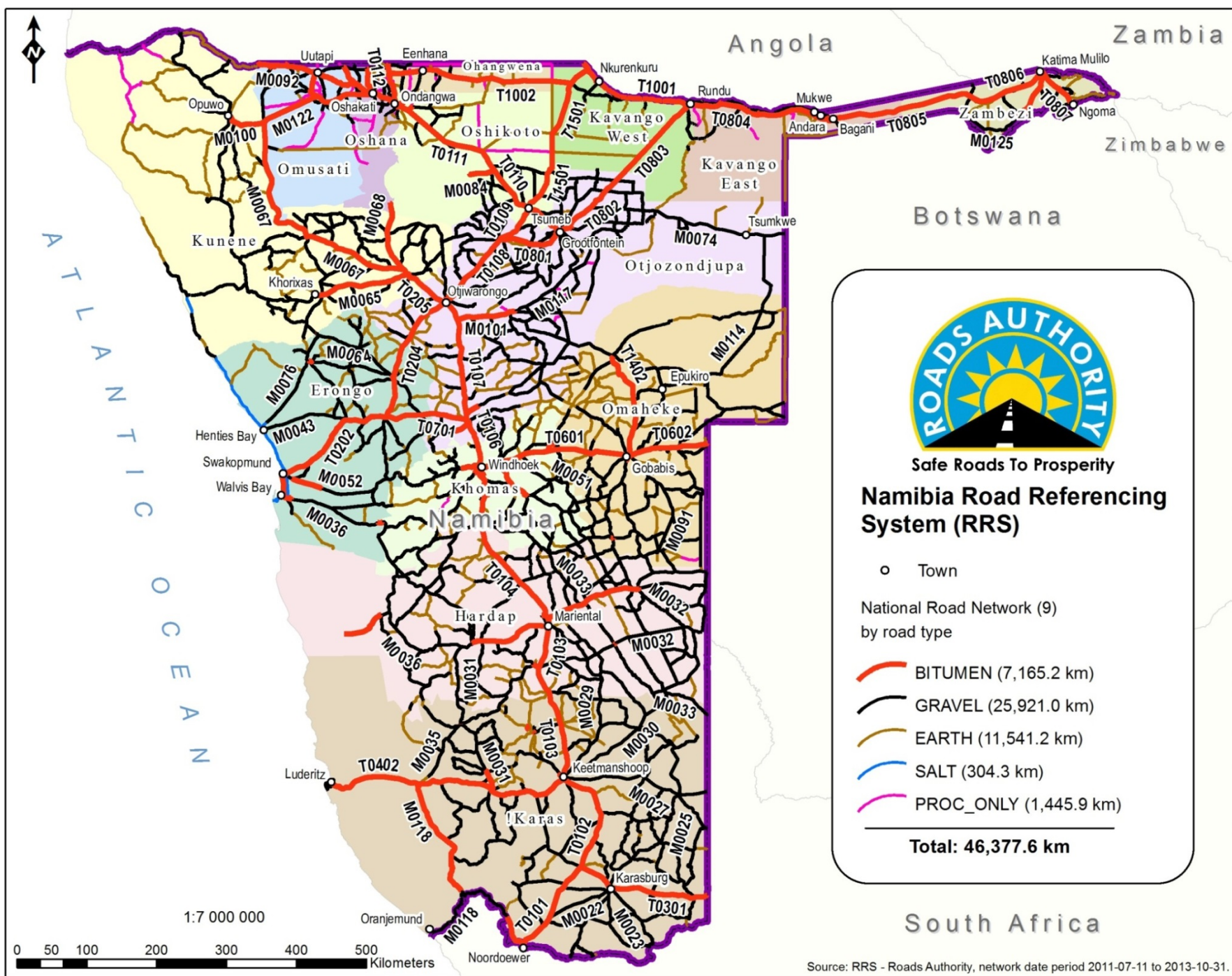
# SCOPE OF PRESENTATION

- 1. INTRODUCTION NAMIBIA**
- 2. BACKGROUND TO THE ROAD SECTOR REFORM AND INTRODUCTION TO THE RMS**
- 3. DATA COLLECTION, ANALYSIS AND EXAMPLES OF OUTPUT**
- 4. NETWORK INTEGRATION MODULE (NIM)**
- 5. TAKING THE NAMIBIAN RMS TO THE NEXT LEVEL**
- 6. FUTURE DEVELOPMENT**
- 7. CONCLUSION**

# 1. INTRODUCTION - NAMIBIA



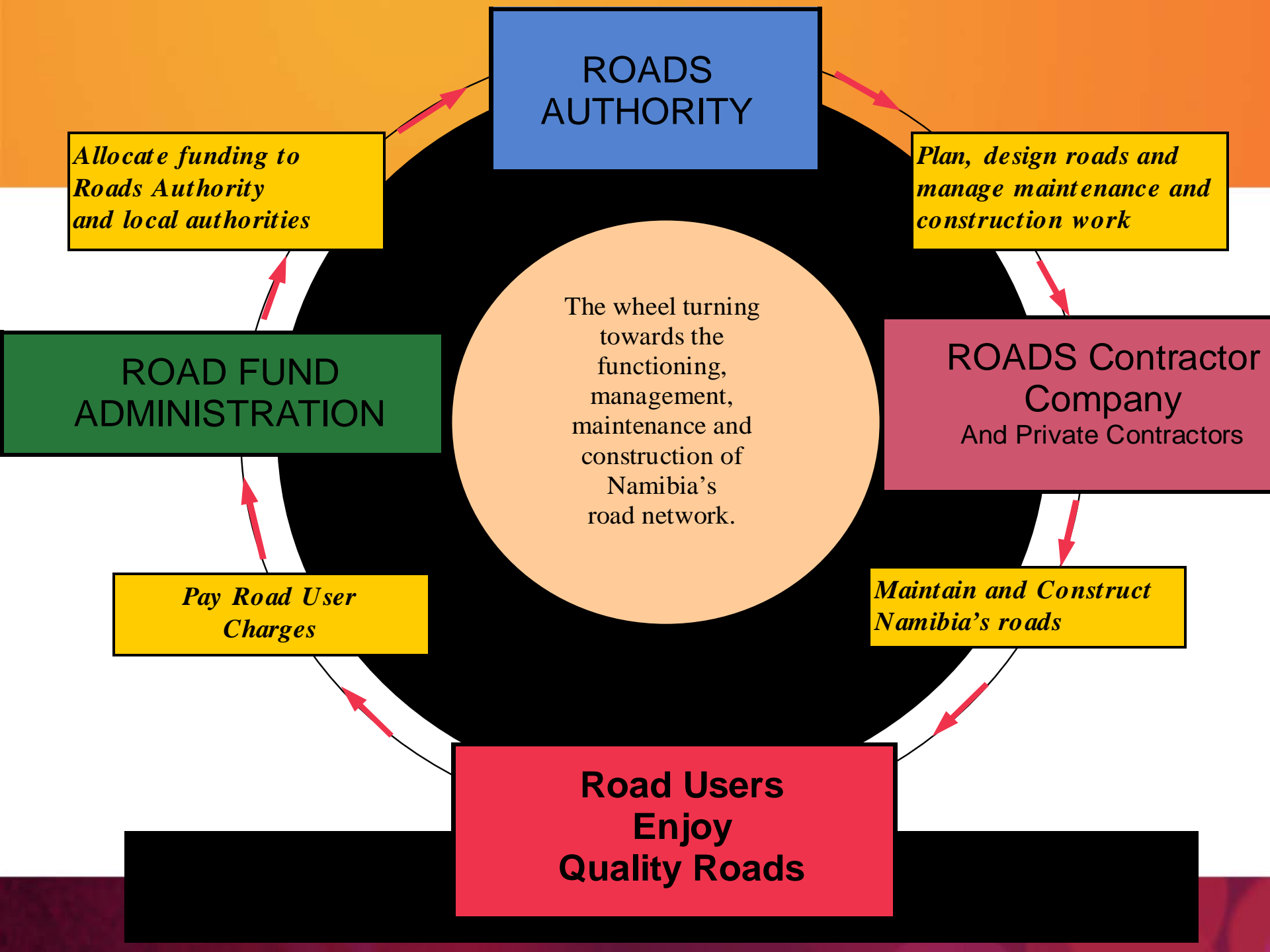
- ❑ Area of 825,418 Km<sup>2</sup>
- ❑ 34<sup>th</sup> biggest country
- ❑ Least densely populated country in the world (2.5 persons per km<sup>2</sup>).
- ❑ Average ann. rain fall 500mm; population 2mill
- ❑ The GDP ~ US\$ 12 billion, with inflation rate of 5% per annum.
- ❑ 1US\$=11.0 N\$=South African Rand
- ❑ Independence from South Africa in 1990.
- ❑ 1<sup>st</sup> Country in Africa to use electronic voting system for elections– Nov 2014





## **2. BACKGROUND TO THE ROAD SECTOR REFORM AND INTRODUCTION TO RMS**

- 1. Road Sector Reform 1995-2000**
- 2. All work of the RA to be outsourced**
- 3. To manage the RA on commercial principles**
- 4. Decentralisation principle versus centralisation**
- 5. RCC to break up in to many SMEs**
- 6. Road User Pay Principle - economically warranted roads**
- 7. New construction – non economical/social roads government**



# Challenges

- 1. Management of the Road Network**
  - Lack of sufficient funding
  - Large network versus revenue
- 2. Balanced Distribution of Available Funding**
  - The Balance between preservation and development
  - 60% of rural Namibians do not have access to a road (2km)
- 3. Institutional Challenges**
- 4. Environmental challenges – climate change; flood - draught**



# *Introduction*

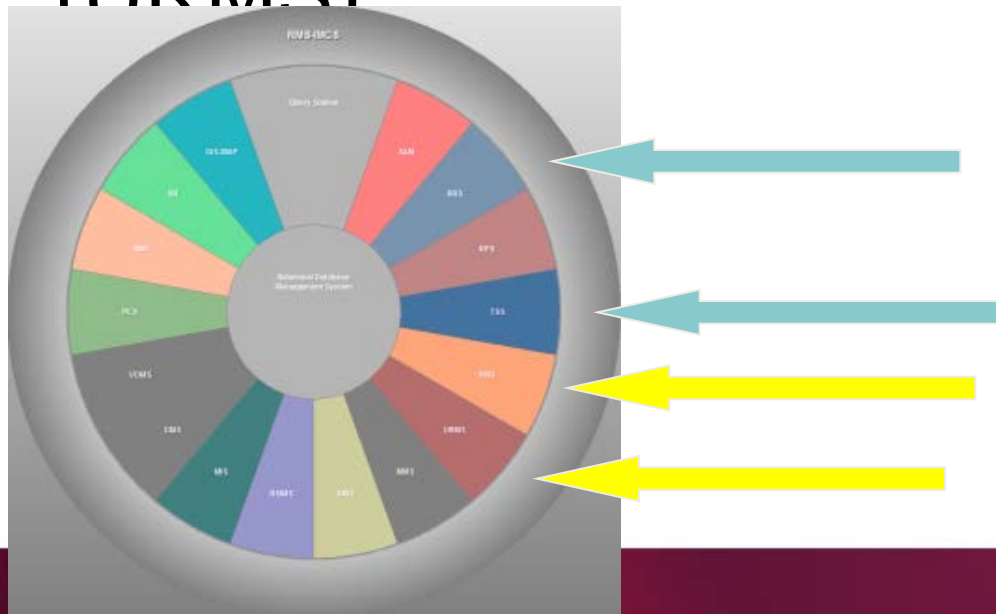
- **PURPOSE OF THE RMS**
  - Record and update road infrastructure asset information
  - Assist the RA in strategic and tactical planning
    - Identification
    - Quantification
    - Prioritisation of projects
    - Budgeting

# What is an IRMS

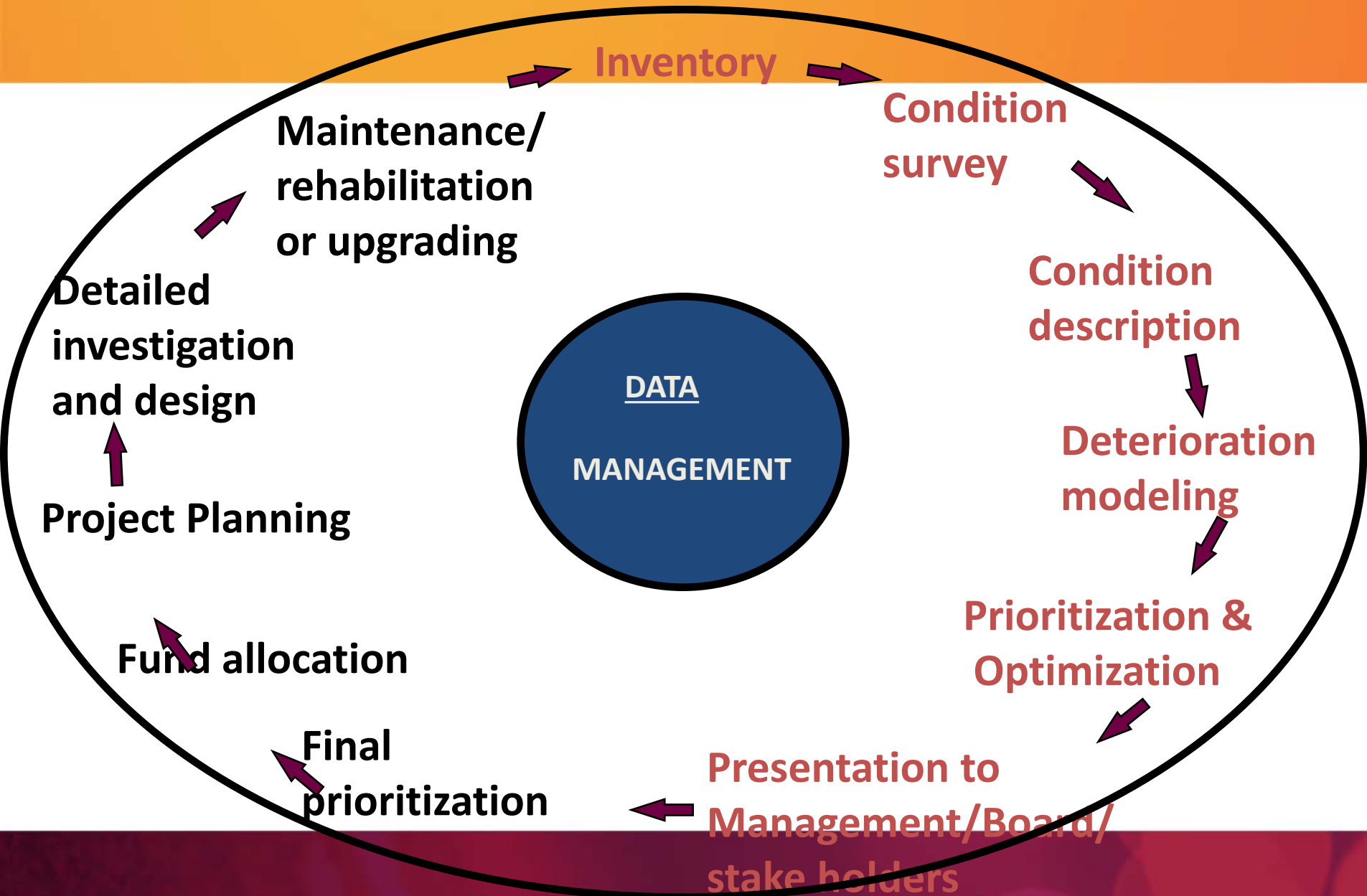
- **An Integrated Road Management System (RMS) is an all encompassing framework,**
- **including both information processing and human resources,**
- **for the integrated management of the road network,**
- **including the determination and optimization of economically warranted projects, programmes, strategies and budgets,**
- **for both development and maintenance.**

# *Most Important Sub-Systems*

- Road Referencing System (RRS)
- Traffic surveillance System (TSS)
- Pavement Management System (PMS)
- Unsealed Road Management System (URMS)



# ACTIVITY FLOW IN ROAD MANAGEMENT



# 3. DATA COLLECTION, ANALYSIS AND EXAMPLES OF OUTPUT



# Regular Condition Assessment

- Condition assessment

Profile



Visuals

Deflection



ROADS AUTHORITY : NAMIBIA										
Visual Assessment : Surfaced Roads										
Road Number	D0212			Date	Date					
Carriageway	0	F	B	Assessor						
Position (km)	0.150			Climate	Dry	Mod	Wet			
CONDITION		Degree								
Texture	VF	F	M	C	VC	Var				
Binder	0	1	2	3	4	5				
Bleeding	0	1	2	3	4	5				
Aggregate Loss	0	1	2	3	4	5				
Edge Breaking	0	1	2	3	4	5				
Riding Quality	0	1	2	3	4	5				
Skid Resistance	0	1	2	3	4	5				
CRACKING		Degree					Extent			
Surfacing / Hardening	0	1	2	3	4	5			m	
Longitudinal: Wheelpath	0	1	2	3	4	5			m	
Longitudinal: Edge	0	1	2	3	4	5			m	
Longitudinal: Random	0	1	2	3	4	5			m	
Transverse Cracking	0	1	2	3	4	5			Nr	
Block Cracking	0	1	2	3	4	5			m	
Crocodile Cracking	0	1	2	3	4	5			m	
DISTRESS		Degree					Extent			
Pumping	0	1	2	3	4	5			m	
Failures: Surfacing	0	1	2	3	4	5			m	
Potholes: Structural	0	1	2	3	4	5			m	
Patching: Surfacing	0	1	2	3	4	5			m	
Patching: Structural	0	1	2	3	4	5			m	
Deformation: Surfacing	0	1	2	3	4	5			m	
Deformation: Rutting	Max depth (mm)								m	
GENERAL		Condition of the Sample								
Surfacing	V Good	Good	Fair	Poor	V Poor					
Structure	V Good	Good	Fair	Poor	V Poor					
ACTION		Assessor's rating of Maintenance requirement								
Action Required	None	Routine	Resurf	Rehab						
Urgency Rating	None	Low	Medium	High						
COMPARE		Condition of the section compared to the sample								
Surfacing	Much B	Better	Similar	Worse	Much W					
Structure	Much B	Better	Similar	Worse	Much W					

# Traffic Counters



# Visual Assessment Data

⏪ ⏩ ⏴ ⏵

Find Segment

⏪ ⏩ ⏴ ⏵

Print
Close

Road No: T0601

Begin (km): 0.000

Segment Begin (km): 8.000

Length (m): 500.0

Climate: Dry Mod **Wet**

Carriage: N **F** B

End (km): 199.700

8013 End (km): 8.500

Width (m): 12.00

Surfacing: MSP3

Visual Assessment Form
All PMS Results
Performance Curves
Efficiency Frontier
Pavement Structure
Photographs
Custom Data

General

Condition	Degree					
	VF	F	M	C	VC	Var
Binder	0	1	2	3	4	5
Bleeding	0	1	2	3	4	5
Aggregate Loss	0	1	2	3	4	5
Edge Breaking	0	1	2	3	4	5
Riding Quality	0	VG	G	F	P	VP
Skid Resistance	0	VG	G	F	P	VP

Survey Legend

2014/02/03

Sample Position (km)

8.000

▼

Road Measurements

Attribute	Value 1	Value 2
Deflection	640.00	
Riding Quality	5.73	3.19
Rut Depth	10.00	9.00

Cracking, Pumping, Potholes, Patching and Deformation

Cracking Type	Degree					Extent / Occurrence	
	0	1	2	3	4	5	
Surfacing	0	1	2	3	4	5	0 / 0%
Longitudinal: WP	0	1	2	3	4	5	0 / 0%
Longitudinal: Edge	0	1	2	3	4	5	0 / 0%
Longitudinal: Clay	0	1	2	3	4	5	12 / 12%
Transverse	0	1	2	3	4	5	0 / 0%
Block	0	1	2	3	4	5	0 / 0%
Crocodile	0	1	2	3	4	5	49 / 49%
Distress Type	Degree					Extent / Occurrence	
Pumping	0	1	2	3	4	5	59 / 59%
Pothole: Surfacing	0	1	2	3	4	5	0 / 0%
Pothole: Structural	0	1	2	3	4	5	0 / 0%
Patching: Surfacing	0	1	2	3	4	5	0 / 0%
Patching: Structural	0	1	2	3	4	5	27 / 27%
Deformation: Surface	0	1	2	3	4	5	0 / 0%
Deformation: Rutting	Max depth mm		25	100	100%		



# Pavement History

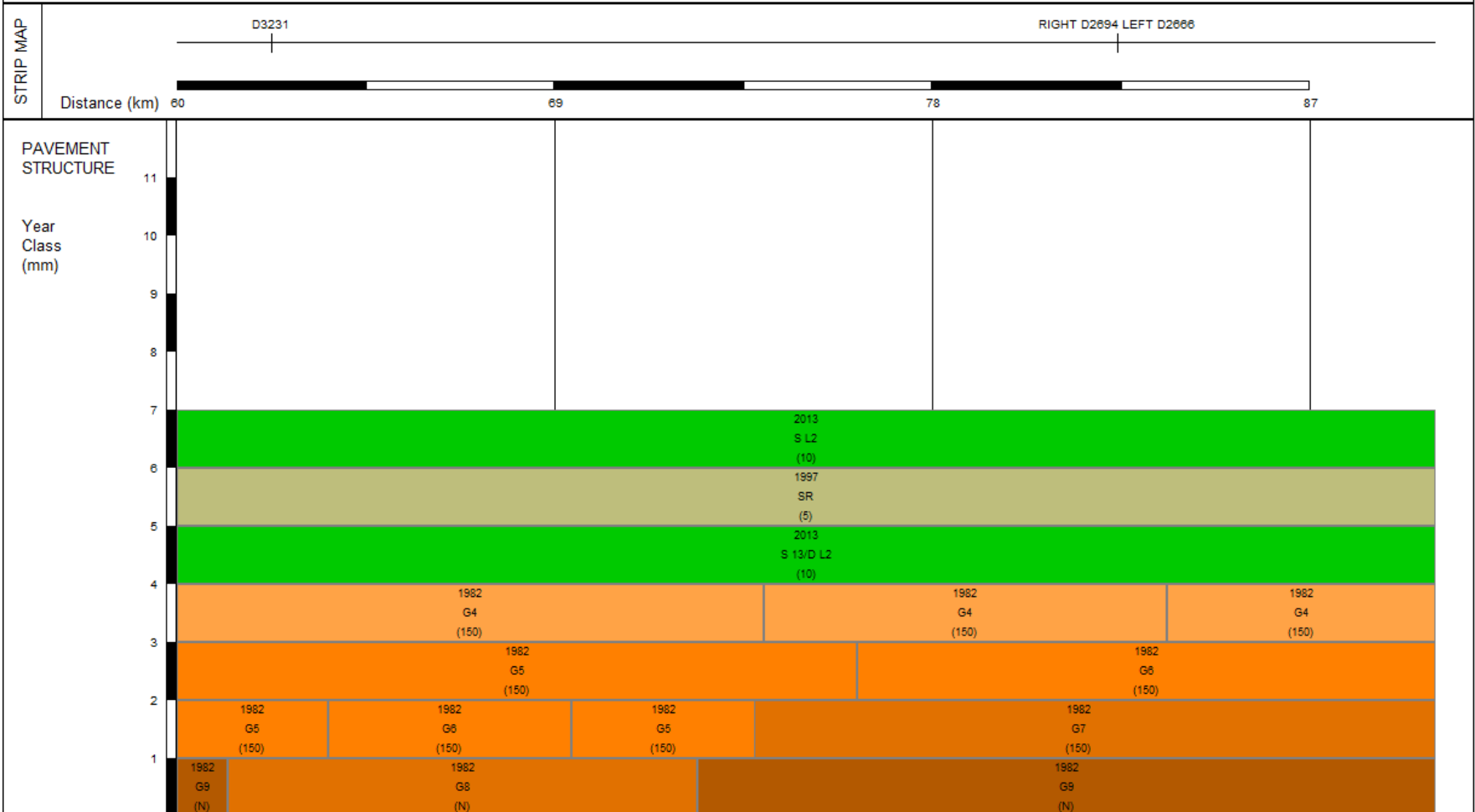


## NAMIBIA PAVEMENT MANAGEMENT SYSTEM PAVEMENT STRUCTURE



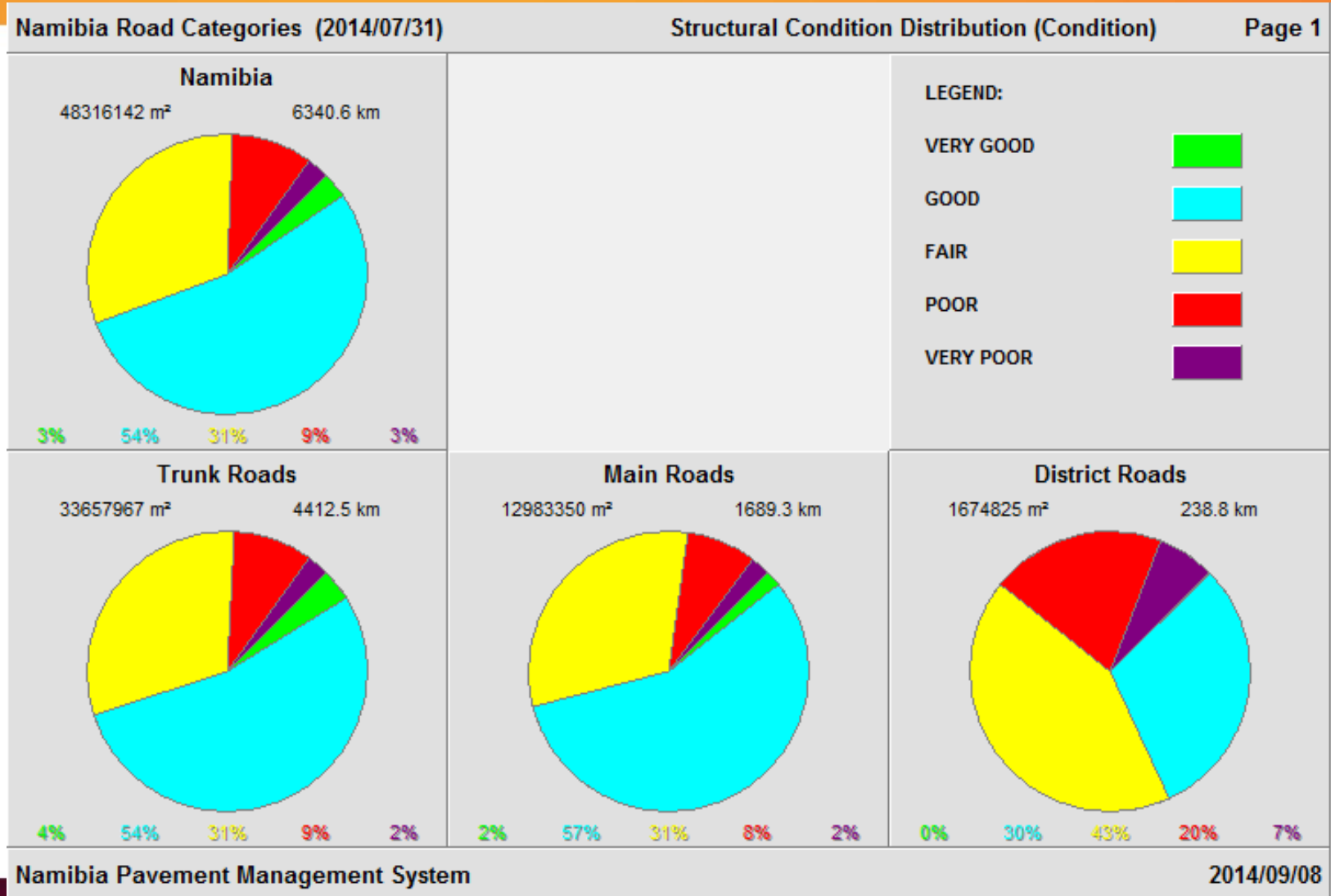
Road : M0067

Date : 2014/08/31



# Results

## Current Condition - Pavement structural condition

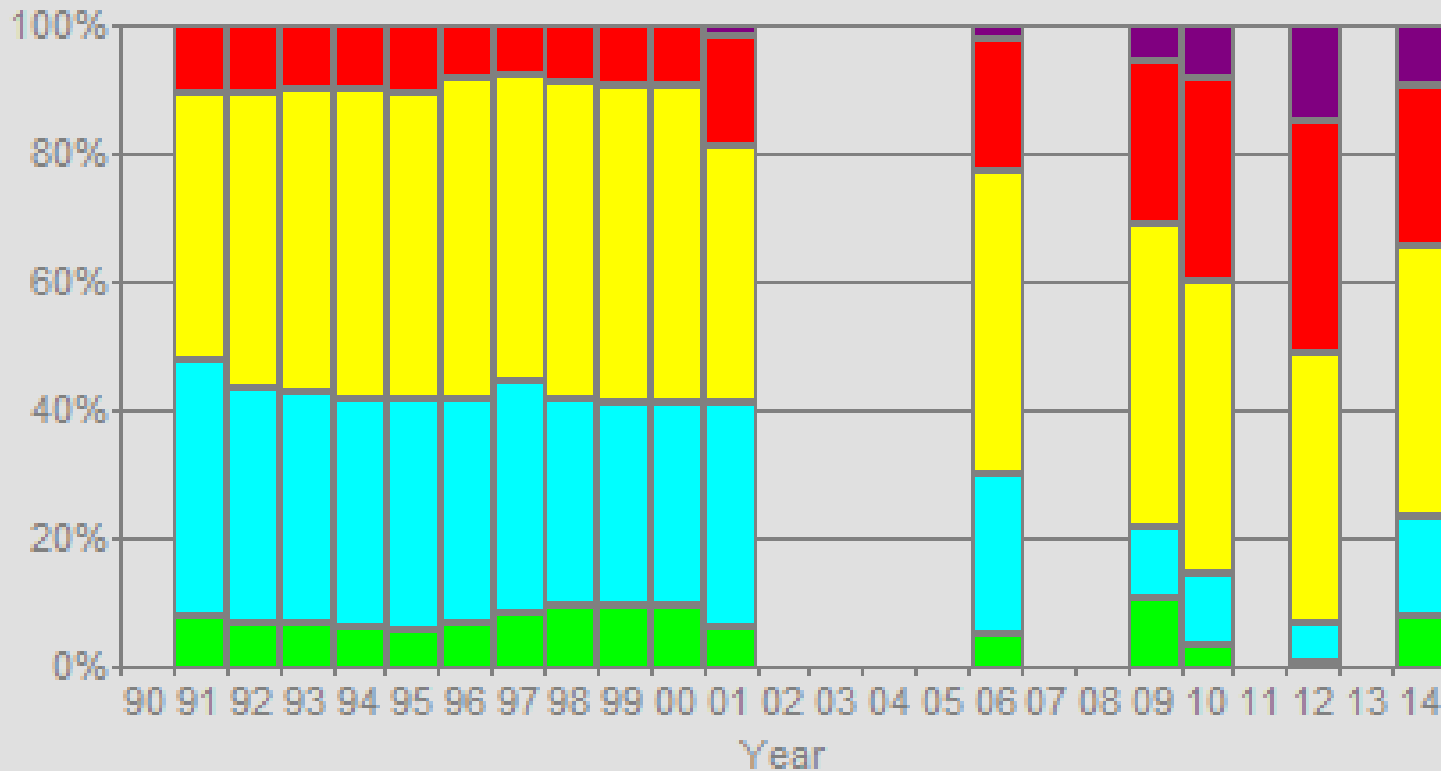


# Results

- Condition

## Namibia Road Categories (1990 - 2014)

### Namibia



A huge effort was made from 2012 to 2014 in terms of resealing and rejuvenating the higher order roads.

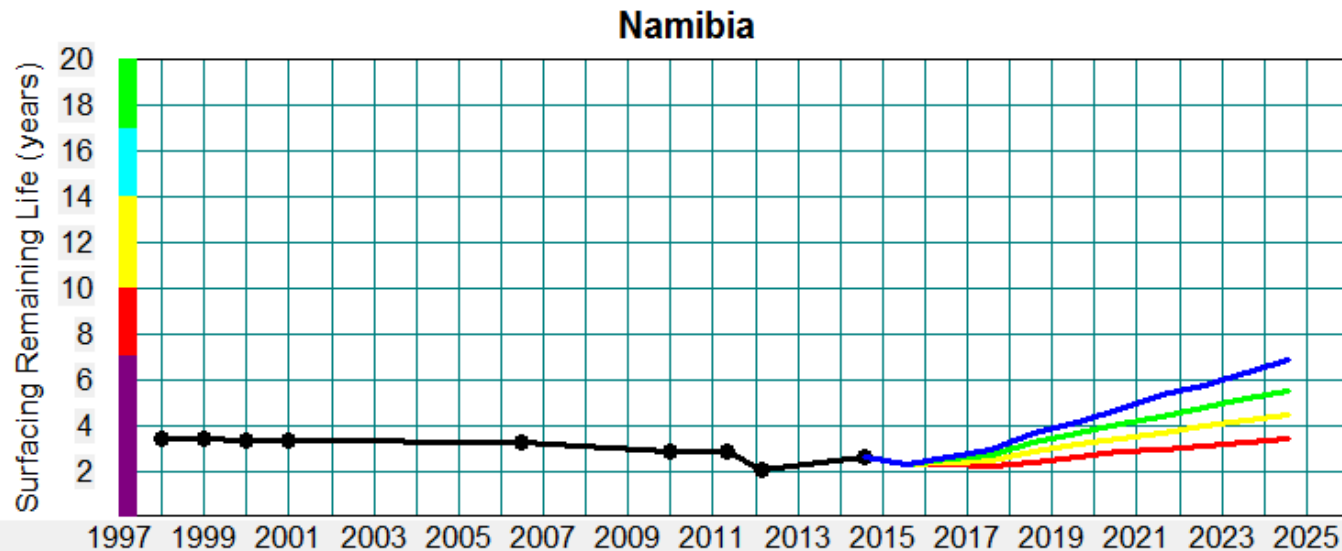
# Long Term Impact Analysis

- Remove backlog over 10-year period
- Remaining life of pavements to > 10 years
- Remaining life of surfacings > 5 years

## Impact of Funding Scenarios on Pavement Condition

Page 1

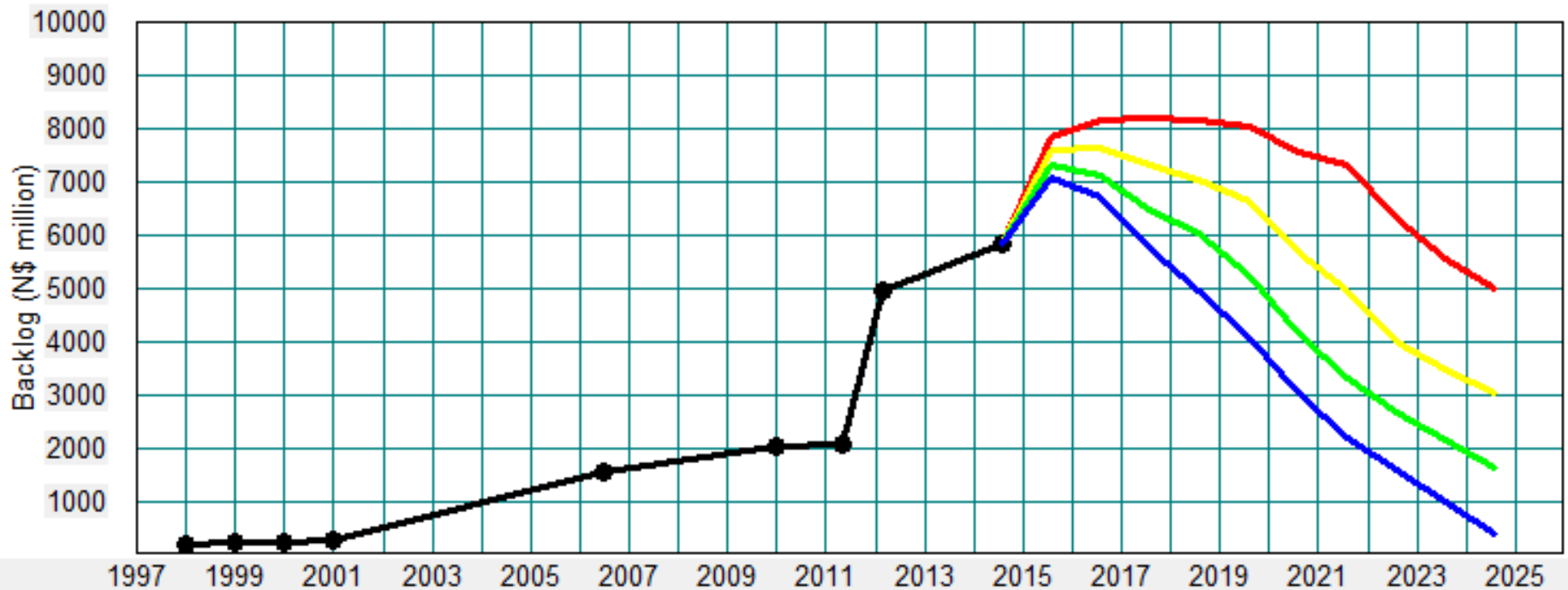
Replacement Value (RV) N\$ 38 503 891 000						
Scenario	Funding Value (FV)	(% RV)	Resurfacing (N\$)	(% FV)	Rehabilitation (N\$)	(% FV)
Red	770 077 820	2.000	423 543 000	55	346 535 000	45
Yellow	962 597 275	2.500	529 429 000	55	433 168 000	45
Green	1 155 116 730	3.000	635 314 000	55	519 803 000	45
Blue	1 347 636 185	3.500	741 200 000	55	606 436 000	45



Replacement Value (RV) N\$ 38 503 891 000

Scenario	Funding Value (FV) (N\$)	(% RV)	Resurfacing (N\$)	(% FV)	Rehabilitation (N\$)	(% FV)
Scenario 1 (Red)	770 077 820	2.000	423 543 000	55	346 535 000	45
Scenario 2 (Yellow)	962 597 275	2.500	529 429 000	55	433 168 000	45
Scenario 3 (Green)	1 155 116 730	3.000	635 314 000	55	519 803 000	45
Scenario 4 (Blue)	1 347 636 185	3.500	741 200 000	55	606 436 000	45

### Namibia

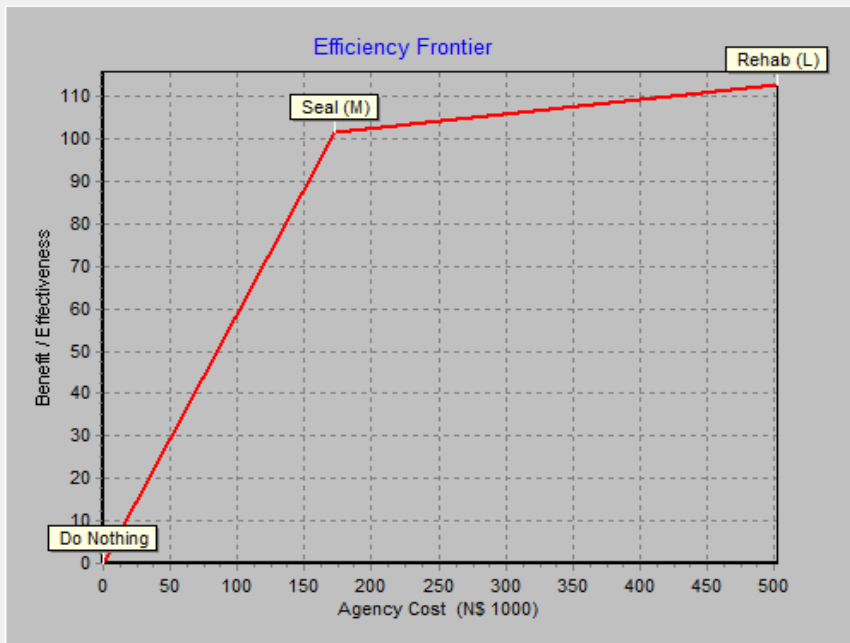


# Measurement selection

- Using incremental benefit cost analysis

Road No: T0103    Begin (km): 0.000    Segment Begin (km): 62.500    Length (m): 500.0    Climate: Dry **Mod** Wet  
Carriage: **N** F B    End (km): 229.270    3619    End (km): 63.000    Width (m): 6.32    Surfacing: T13D

Visual Assessment Form | All PMS Results | Performance Curves | Efficiency Frontier | Pavement Structure | Photographs | Custom Data



# *Funding Requirement*

- Realistic funding requirement over the next three to five years

<b>FUNDING REQUIRED FOR</b>	<b>Average annual funding</b>	<b>Road length per annum</b>
<b>REHABILITATION</b>	<b>N\$ 800 million/annum</b>	<b>200 km</b>
<b>RESEAL</b>	<b>N\$ 500 million /annum</b>	<b>770 km (3 years)</b>
<b>ROUTINE MAINTENANCE (Estimated)</b>	<b>N\$ 234 million /annum</b>	
<b>TOTAL NEED (Surfaced Roads)</b>	<b>N\$ 1534 million</b>	

# *PMS Recommendations*

- Visible improvement in the surfacing condition and stabilisation of the structural condition from 2012 to January 2014 – due to effective reseal program
- Still a huge backlog in rehabilitation and reseal
- Recommend
  - Sufficient funding
  - Focus on reseal (periodic maintenance) to extend pavement structural life (Verification of identified projects)
  - Appointments for identified rehabilitation projects



# KPI

<b>Financial year</b>	<b>% of bitumen roads in unacceptable condition: Bitumen (Surfacing Condition/ Structural Condition)</b>	<b>% of unsurfaced roads in unacceptable conditions</b>
2007/2008	8/6	29
2008/2009		
2009/2010	11/9	
2010/2011	13/9	38
2011/2012	<b>17/10</b>	
2012/2013	-	58
Target for NDP III period	10/10	
2013/2014	<b>12/11</b>	

# Process: Comfortable Speed versus






## IRI

- **Condition assessment**

- Visual assessment  
per 5km segment

- Accessibility
- Safety
- Maintainability

- Road roughness (estimate)

Comfortable Speed	IRI (photo)	Typical Condition
100 km/h	< 5 (3)	
80 – 100 km/h	7.5 – 5 (5.7)	
60 - 80 km/h	10 - 7.5 (8)	
45 – 60 km/h	12.5 – 10 (11)	
< 35 km/h	15 (15)	

# MAINTENANCE MANAGEMENT SYSTEM

Maintenance Year  
2009 - 2010

Complaints

Tenders

Projects

District Inspections

Quick Access

Blading

Maintenance Budget

Exit

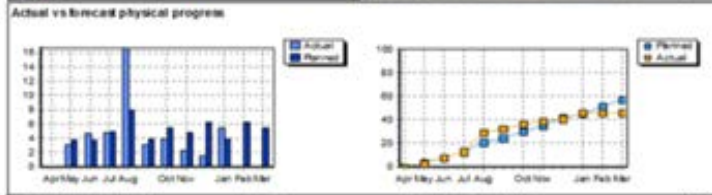
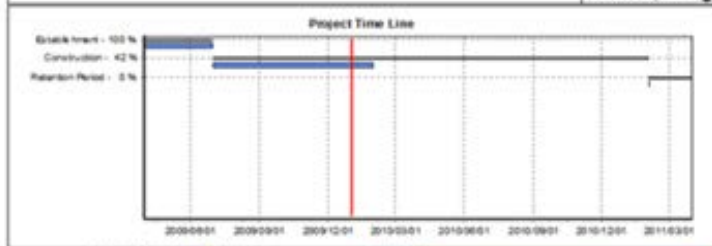


## Namibia Roads Authority MMS PROJECTS Physical Progress Report Month Ending December 2009

Project Number : DR212CRO 09-11      Start Date : 2009/04/01      End Date : 2011/03/31  
 Project Name : DR212 Rosh Finish - Sandringford Turn-of road upgrading  
 Expected Project Duration : 104 Week(s)      Elapsed : 39 Week(s)      Remaining : 12 Week(s)

Report Compiler :  
 Project Co-ordinator :  
 Main Contractor :  
 Consultant :

Report - Physical Progress Behind Program   
On Program  
Ahead Of Program



# HDM Results

- Economic projects
- Optimisation based on minimisation TTC

Inventory module

Quick Access module

Integrated RMS Queries

5y Work Program compilation

Budget Compilation

HDM4 data Preparation

Use HDM4

Annual reports

Asset value

Exit NIM

NIM: HDM-4

HDM-4

Browse for HDM-4

Import HDM-4 tables

View HDM-4 Reports

HDM-4 Lookup Table

Exit

NETWORK INTEGRATION MODULE

Inventory module

Quick Access module

Integrated RMS Queries

Capture "New Road" project details

Budget Compilation

HDM4 data Preparation

Use HDM4

Compile work programmes

Compile annual reports

Asset value

Exit NIM

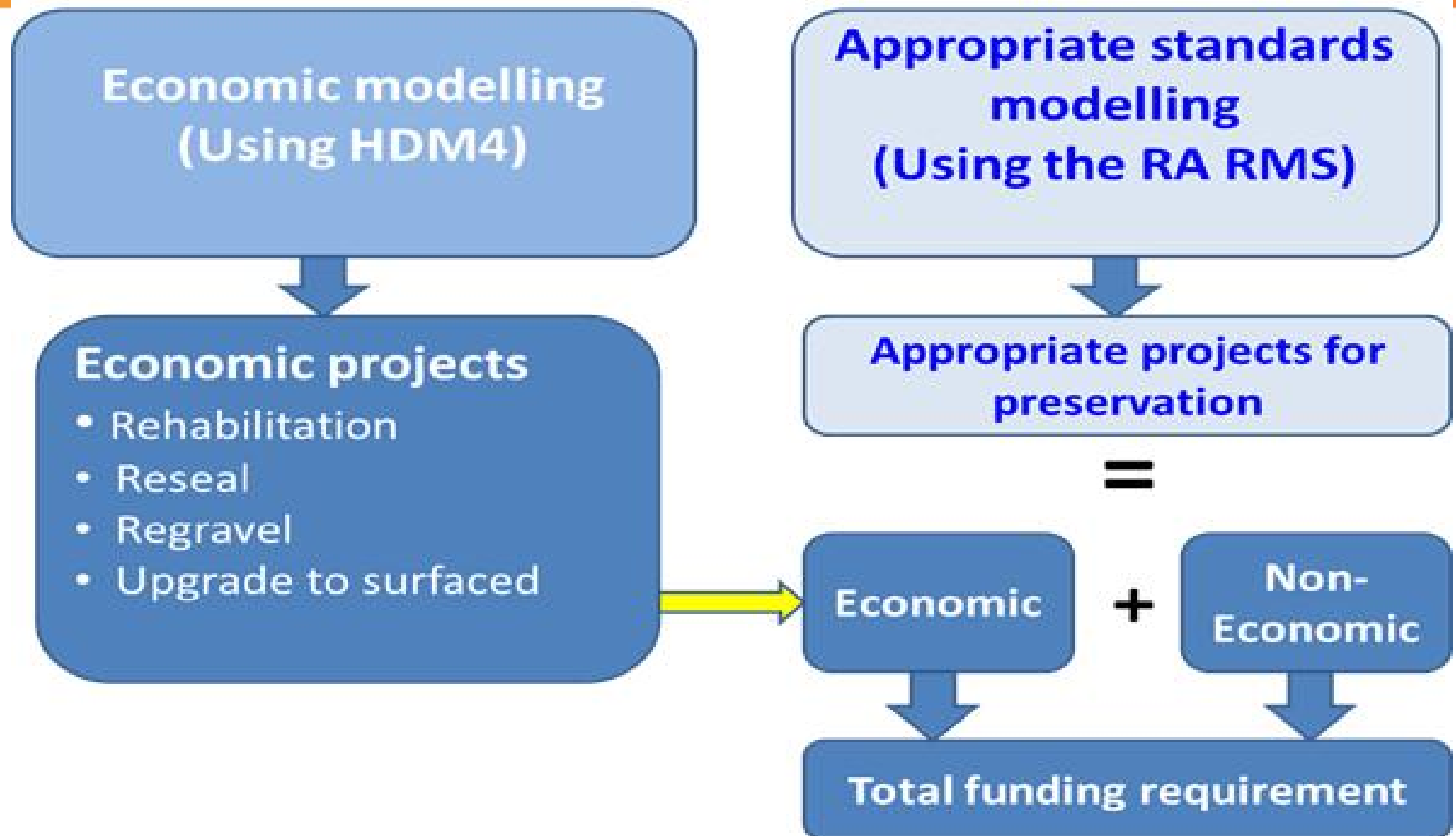
Selected Study: 902 Network 7 Tactical

1. Optimal Transport Cost
2. Budget Requirements
3. Impact of Available Budget
4. Road Class Budget Allocation
5. Optimum Budget-Head Allocation
6. Multi-Year Work Programme
- 7.1 Budget Repartition by Work Type
- 7.2 Budget Repartition by Year/Work Type
8. Budget Repartition by Road Category
9. NPV vs Budget
10. Roughness vs Budget

Exit Result Viewer

Project ID	Project Name	Status
901	Network 7 Strategic	True
902	Network 7 Tactical	True

# Modelling Strategy



# 5. TAKING THE NAMIBIAN RMS TO THE NEXT LEVEL

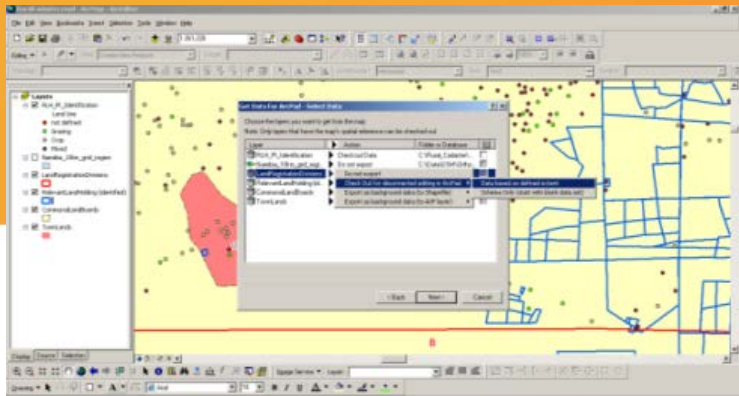
1. Managing skill shortages:
  - only 458 registered Professional Engineers in Namibia
  - less 5% professional registered engineers are women
2. Top management support
3. Continuous training required
4. Models should be continuously improved to pass the test of reasonableness
5. Keep it simple at network level
6. Managing Institutional Challenges
7. Organisational Structure



# 5. TAKING THE NAMIBIAN RMS TO THE NEXT LEVEL (2)

1. Easy access to all stakeholders
2. Automation of Performance indicators
3. Improved tactical level planning
4. Incorporating “Risk” in prioritisation
5. Incorporating “New Roads” in the prioritisation process; addition of Social Roads
6. Vehicle operating cost models
7. Integrating other relevant systems with the RMS
8. Import of and Quality assurance on as-built information
9. Utilising hand-held devices for visual assessments
10. Asset Valuation and Registry

4. Check the edits back into ArcGIS



1. Take data into the field



3. Edit and create data

2. Display and Query your data



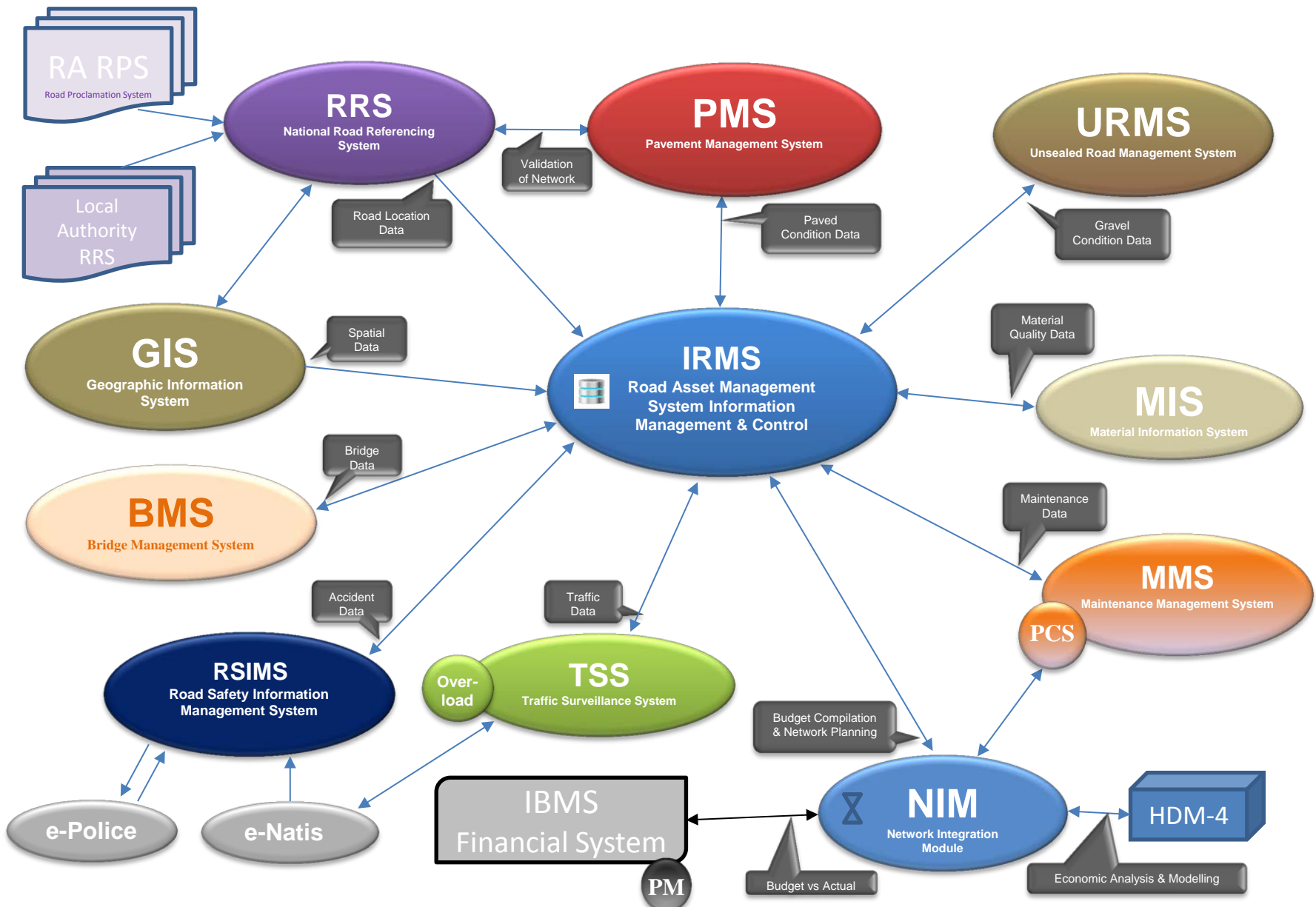


# 6. FUTURE DEVELOPMENTS

- 1. Further Systems to be developed**
  - **Project Control System (PCS)**
  - **Network Integration Module of IMCS (Phase III)**
  - **Geometric Management System**
- 2. Refinement to suit changing environment – technology & innovation**
- 3. Data collection continuous exercise**
- 4. Permanent km markers on whole network**
- 5. New challenges such as Climate Change – draught**
- 6. To make RMS information available on web.**
- 7. To integrate other systems such as OMS, AMS - Local Authority PMS**



# Road Systems Interdependency



# 6. CONCLUSION

1. Institutional and legal frameworks in place  
– make them work.
2. **Sharing and networking important not to re-invent the wheel**
3. **Decision makers to use RMS for sound decisions**
4. **System developed in a developing country following “Best Practice Criteria”,**
  - **compatible with international standard**
5. **RMS important for “Managing Pavements”**
6. **Improvement of RMS needed.**

Thank you!

